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High Desert Montessori Charter School

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Executive Director Proposal: 2019-2020 School Year

June 30, 2019

OVERVIEW

High Desert Montessori Charter School (HDMS) has evolved as an organization, but our administrative structures have not adapted to the expanding duties and responsibilities of administrative professionals. I am proposing changes to the organizational structure in order to meet these demands through financially sound, efficient systems. In order for our school to succeed in these challenging times, and with future challenges, the HDMS Board of Directors and administrators will be guided by unifying principles that elevate our decision making, placing the needs of the children first and foremost.

GOALS

1. To implement efficient, financially sound systems and structures to meet unique demands of a public charter district-sponsored Montessori school in Nevada.
2. Strengthen the relationships between board members and administrators at HDMS.

SPECIFICATIONS

Administrative Restructuring

Currently, the HDMS administrative structure includes a principal and assistant principal. When professionals earn their credentials to be an educational leader, they are prepared for overseeing curriculum and instruction, culture, academics, and discipline. Although they are required to take a finance class, it does not prepare them for such responsibilities as: director of facilities and operations, analysis and management for \$3 million budget, capital campaigns, or board/administrator collaboration.

An analysis was performed on both public Montessori and Washoe county sponsored charter school organizational structures. Two public Montessori leaders were interviewed by phone. Data for Washoe county sponsored charters came from our charter liaison at Washoe county as

well as conversations I have had previously with these leaders. Below is a summary of our conversations.

Island Montessori, Public Montessori Charter, Wilmington, NC

Island Montessori serves 300 students from preschool to 8th grade. Brian Corrigan, Head of School of Island Montessori, and I began by speaking about board recommendations. He advised that the board should contain no more than half parents of HDMS students and no close friendships with any teachers or other staff members, as that is a conflict of interest. He went on to say that they question potential board members as to their friendships with teachers, staff, and admin. If the potential board member has a friendship with any of these people, that person is not considered for board membership. The head of school, board chair, board vice chair, and secretary have a monthly executive committee meeting to hash out the agenda. Many things are dealt with at this meeting that do not end up on the final agenda.

He describes his role as Head of School more like a CEO of a company. He does the budget, is in charge of HR, facilities and operations. He also handles serious student discipline events, and teacher evaluations. He works closely with a Curriculum Coordinator, who is Montessori trained. She is in charge of all curricular needs. His Head of Exceptional Students is admin trained. She serves as LEA for IEP meetings and is head of intervention. Finally he has a Business Operations manager that handles accounts receivable, enrollment, and other office related tasks.

We talked about the admin structure at HDMS, our expansion project, and other items. His comment was that with an expansion and the size of our school, we are "light on admin" and that he knows that admin is expensive, but it is what is needed to get the job done well and prevent burn out.

Hill View Public Montessori Charter School, Haverhill, MA

Hill View Public Montessori Charter School serves 300 students in grades K-8. I spoke with the Executive Director, Phil Arnold. This is his first year at this school, but has been an Executive Director at two other public charters. Based on the needs he observed the first semester of the 2018-19 school year, he was able to restructure his administration mid-year in order to best meet the needs of his organization. As executive director, he has outsourced Human Resources and Finance to a charter business management company. He has been very happy with this setup and it has saved him about \$100,000. His primary roles are to support faculty and staff in being able to communicate effectively with each other and with parents and children. He emphasizes that filling the emotional needs of the teachers by getting to know them so he can best support them is essential. He also runs the budget and does all hiring. He serves as a buffer to protect instructional practices from operations, board related issues, testing and compliance issues, etc.

His administrative team, which was custom built this school year by him includes a Dean of Students and a Montessori Pedagogical Director. The Dean of Students primary helps with student behaviors, but not in a traditional sense. This person proactively helps teachers learn to manage classrooms using strategies for emotional self-regulation. The Montessori Pedagogical director is in charge of all things academic including curriculum, pedagogy, materials, parent education, and scope and sequence. She is also the lead instructional coach.

Washoe County School District Sponsored Charters

In our WCSD charter school model, the following charter schools (4 out of 7 total) utilize an Executive Director:

- Coral Academy: Feyzi Tandogan.
- Sierra Nevada Academy Charter School: Kim Regan
- ACE: Leigh Berdrow
- Bailey Charter: Michelle Engebretson

Their roles seem to be similar in their scope of oversight: The Executive Director oversees budgeting (general budget, sped, grants, etc), facilities, enrollment, community outreach, parent concerns/issues (buffer between the building principal and the board) and strategic planning of the overall school. This leaves the building principal to handle the educational programming, teacher evaluations, curriculum implementation, & SPP alignment to the charter's strategic planning.

Summary of Findings

The role of Executive Director has been found to be a more financially savvy, efficient, and accurate way to organize administrative roles. The majority of Washoe County School District charters already have this structure in place. Although I was only able to get two Executive Directors of public Montessori charters on the phone this summer, I know there are several other large Montessori charters, such as ours, in which an Executive Director is utilized.

Based on this research, as well as my administrative experience at High Desert Montessori School, I have created an alternative administrative structure. Chart A conveys the restructure of administrative positions. Yellow arrows represent the hierarchical flow of positions. The green and blue boxes portray the key administrative bodies with their primary responsibilities. Red arrows point towards the orange boxes showing the personnel for which each key body is responsible for supervising.

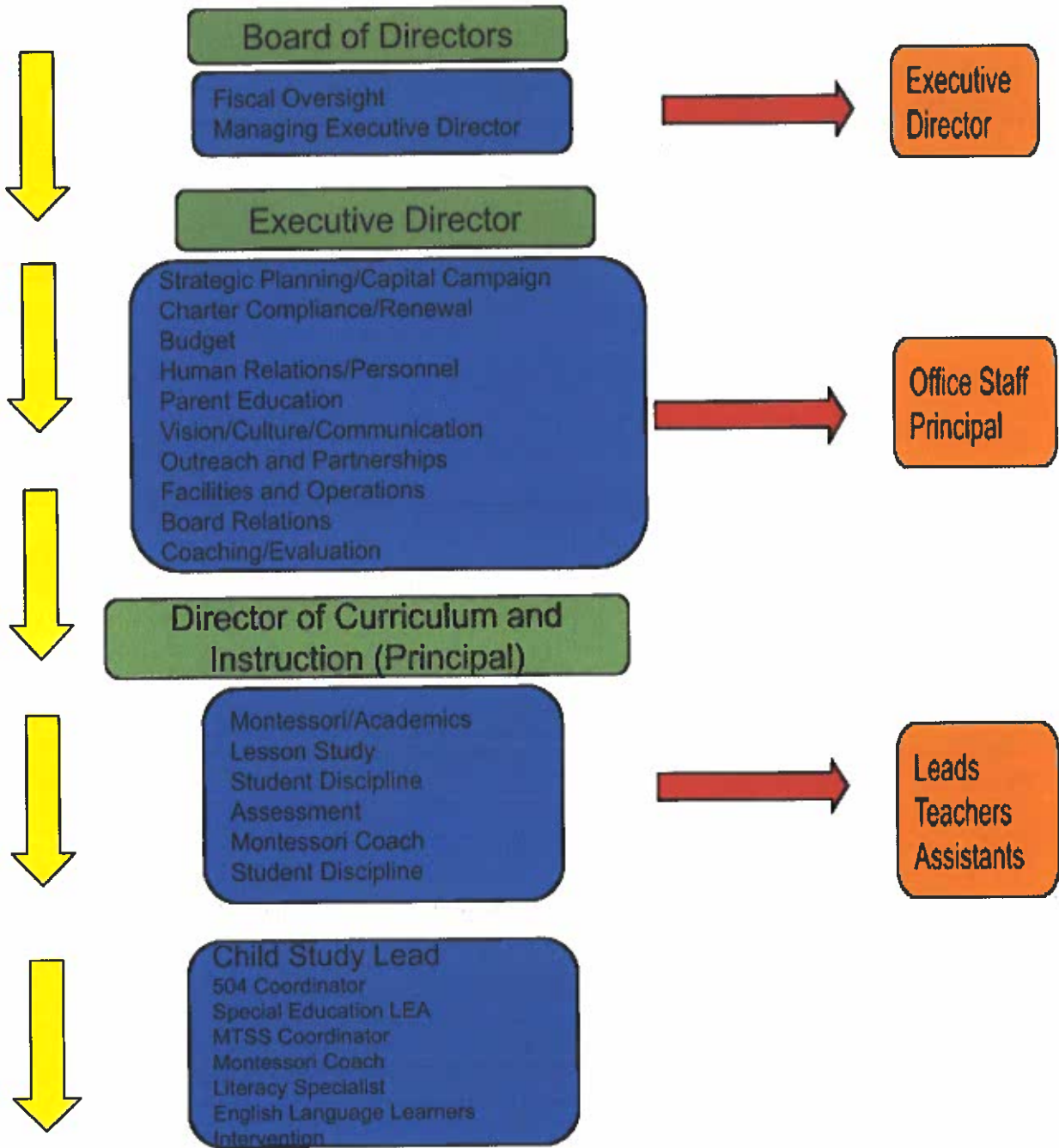


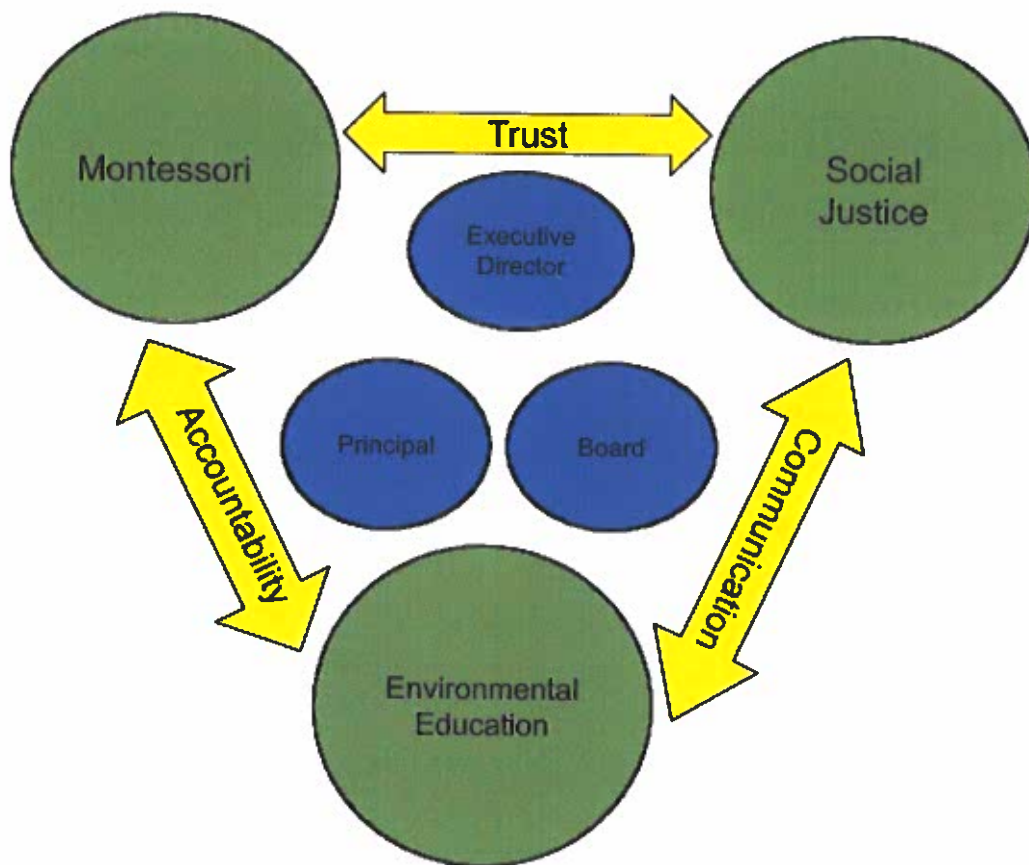
Chart A: Roles and responsibilities of HDMS leadership.

Unifying Principles of the HDMS Leadership Team

A public Montessori charter school board has a significant and unique role. Management of the executive director and financial oversight are the board's primary responsibilities. The board, executive director, and principal must share guiding principles that unite them in their decision making processes.

Chart C spotlights the principles that unite leadership in order to promote a collaborative, professional, and productive team. Green circles represent overarching themes that our entire school community shares. Blue ovals represent the HDMS leadership team. Yellow arrows represent actions that embody how we relate to one another.

Unifying Principles



Green circles= the commitment we share for underscoring these overarching themes

Blue ovals= governing entities

Yellow arrows= the commitment we share towards building a culture of respect and inclusivity

Building Board Capacity

Knowledge of the unique aspects of our school is imperative for new board members: Nevada charter school law, Montessori education, open meeting laws, HDMS bylaws, and Robert's Rules of Order. The governance committee chair and executive director must work collaboratively to choose and onboard new board members. This process includes goes as follows:

1. Governance committee chair sits down with executive director and potential board member to vet potential members.
2. Potential members observe at each level followed by debrief with executive director.
3. Governance committee and executive director meet to discuss preparedness of candidate.

Once the candidate has been chosen, the governance chair must hold new members accountable and provide support and guidance for building knowledge of Robert's Rules of Order, open meeting laws, Nevada charter school law, and HDMS bylaws. The executive director must hold new members accountable and provide support and guidance towards Montessori philosophy and education.

Montessori for All

Under the overarching theme of social justice, HDMS has a moral imperative to serve communities who are traditionally underserved. Our leadership team shows this commitment by implementing the following:

- Establishment of an Equity and Diversity Committee within the board of directors. This committee's responsibility is to elevate our organization within the Continuum on Becoming an Anti-Racist Multicultural Organization.
- Long term strategic planning towards a sustainable scholarship and grant system for 50-66 % for preschool aged students.
- Dedication of outreach and engagement with communities of color at HDMS.

NEXT STEPS

Board Adoption of this Proposal

At the July 17th Board of Directors meeting for HDMS, the board of directors should discuss and take action on this proposal. HDMS will then have a full year to look for a full time Executive Director and Director of Curriculum and Instruction (principal).

Repairing the Community

A survey should go out to staff members that helps the leadership team gain insight on how to best repair the community. I am happy to collaborate with board members on this item.

Continued Consultation with the NCMPS

The National Center for Montessori in the Public Sector has offered to expand their consultation to include an in-depth dive into our Montessori Essentials Rubric with our board of directors. This is an opportunity for the board and administration to share common goals, current status, and vision for the future.

Adolescent Program 2019/2020

Montessori Theory

- Occupations and Humanities with Key Lessons(standards)
- Academics connected to real work
- Small group projects
- Small group Seminar
- Key lessons based on student need
- Environment to support Montessori Theory

Some Successful Charter Montessori Schools that use flexible lesson schedules

- Compass Public Charter
- Cedar Public Charter Middle school
- Ridgeline Montessori Public Charter School
- Spokane Public Montessori

Specific fit for our HDMS students

- Consultants, and David Kahn visited and recommended specific Montessori changes such as Humanities class and Occupations class
- Our student body is first priority and the Pyramid Model ensures they receive a Montessori Middle School Education.
- Our teachers are experienced and qualified with the state and AMI trained.
- The Montessori schedule is more efficient and creates more time to implement Montessori work connected to the academic lessons.
- With this flexible schedule, we can have field experiences on a regular basis. We have the flexibility to take small groups and students will not miss other classes, and we don't have to take all 22 students. Teachers and students are not tied to a set schedule.

Academics

- Humanities course covers NV state standards for Social Studies and ELA
- Occupations covers NV state standards for Math and Science
- Creative Expression choices include: art, creative writing, bikes, PE, jewelry making, photography and more.

2 Work Blocks: teachers schedule lessons as needed and can take as many time slots as needed
 AM Work Block: focus on Key Lessons and Projects
 PM Work Block: focus on Projects, CE, Field Work, Advisory Activities and support lessons

Shared Google Doc Spreadsheet: Student Schedule for Key Lessons, Support Lessons, Project Work and Independent Work and Creative Expressions

Student Name	9:00 - 9:30	9:30 - 10:00	10:00 - 10:30	10:30 - 11:00	11:00 - 11:30	11:30 - 12:00
Jack	Rose Peak Humanities	Independent Work	Wheeler Peak Seminar	Garden	Garden	Star Peak Occupations
Sarah	Rose Peak Humanities	Star Peak Occupations	Star Peak Occupations	Independent Work	Independent Work	Independent Work
Leslie	Star Peak Occupations	Star Peak Occupations	Garden	Rose Peak Humanities	Wheeler Peak Seminar	Independent Work
Mark	Wheeler Peak Seminar	Garden	Garden	Star Peak Occupations	Rose Peak Humanities	Independent Work

Student Name	12:30 - 1:00	1:00 - 1:30	1:30 - 2:00	2:00-3:00
Jack	Book Club	Bikes	Bikes	Advisory
Sarah	Book Club	Bikes	Bikes	Advisory
Leslie	Jewelry	Jewelry	Book Club	Advisory
Mark	Field Work	Field Work	Field Work	Advisory

Jack's weekly schedule

	Monday	Tuesday	Wednesday	Thursday	Friday
8:30-9:00	Advisory	Advisory	Advisory	Advisory	Advisory
9:00-9:30	RP-Humanities	SP-Occupations	Garden	RP- Humanities	SP-Occupations
9:30-10:00	Independent Work	SP-Occupations	Garden	RP-Humanities	Independent Work
10:00-10:30	WP-Seminar	SP-Occupations	SP-Occupations	WP- Seminar	RP-Humanities
10:30-11:00	Garden	Independent Work	RP- Humanities	WP- Seminar	RP- Humanities
11:00-11:30	Garden	Independent work	RP- Humanities	Independent Work	Independent Work
11:30-12:00	SP-Occupations	RP- Humanities	Independent Work	Independent Work	Independent work
12:00-12:30	Lunch	Lunch	Lunch	Lunch	Lunch
12:30-1:00	Book Club	Field Work	Book Club	Garden	Book Club
1:00-1:30	Bikes	Field Work	:Bikes	SP-Occupations	PE
1:30-2:00	Bikes	Field Work	Bikes	SP-Occupations	PE
2:00-2:30	Advisory	Advisory	Advisory	Advisory	Advisory
2:30-3:00	Advisory	Advisory	Advisory	Advisory	Advisory



High Desert Tutori School
Check Register

For the Period From May 1, 2019 to May 31, 2019

Check #	Date	Payee	Amount
D01577	5/1/19	Clearinghouse CDFI	15,159.57
D01578	5/2/19	Total Merchant	1,501.03
14954	5/3/19	A-1 National Fire Co., LLC	50.00
14955	5/3/19	Julia Cabal, M.S., CCC-SLP	6,038.55
14956	5/3/19	The Continuum Inc.	2,475.00
14957	5/3/19	D & L Cleaning Inc.	3,200.00
14958	5/3/19	Desert Glass Contracting	246.30
14959	5/3/19	James R. Ghiglieri	125.00
14960	5/3/19	JK Architecture Engineering	1,662.50
14961	5/3/19	Office Depot	48.99
14962	5/3/19	Erika Paul	360.00
14963	5/3/19	University of Hartford Confere	1,400.00
D01579	5/3/19	Ace Payroll	68,052.87
D01580	5/6/19	Home Depot	98.40
D01581	5/6/19	A T & T	180.68
D01582	5/6/19	A T & T	180.68
D01583	5/7/19	Waste Management	243.18
D01584	5/7/19	Waste Management	375.93
D01585	5/13/19	Wells Fargo	36.10
D01587	5/13/19	Great American Insurance Group	3,767.72
D01586	5/13/19	Wells Fargo Credit Card	6,014.82
D01588	5/15/19	NV Energy	33.84
D01589	5/15/19	Truckee Meadow Water Authority	39.87
D01590	5/15/19	Truckee Meadow Water Authority	70.58
D01591	5/15/19	Truckee Meadow Water Authority	99.96
D01592	5/15/19	Truckee Meadow Water Authority	146.43
D01593	5/15/19	A T & T	102.38
D01594	5/16/19	NV Energy	716.88
D01595	5/17/19	AmTrust North America	765.00
14964	5/20/19	A-1 National Fire Co., LLC	90.00
14965	5/20/19	Alpine Roofing Co., Inc.	3,750.00
14966	5/20/19	BCN Telecom, Inc.	322.02
14967	5/20/19	B.E.S.T	1,845.73
14968	5/20/19	Burgarello Alarm, Inc.	67.50
14969	5/20/19	Clean Cut Lawns, Inc.	1,267.00
14970	5/20/19	Crown Electric LLC	100.00
14971	5/20/19	Desert Glass Contracting	724.70
		Orovada Mortgage	
		May Credit Card Processing Fees	
		Annual Eye Wash Station Inspection	
		Speech Therapy Service	
		Occupational Therapy Service	
		Janitorial Service	
		Replace Door Closer on Kitchen Door - Orovada	
		IT Service	
		Architecture Services	
		Supplies	
		Recorder Lessons	
		Summer Lodging - S. Hausman	
		Payroll - 05/05/2019	
		Maintenance Supplies	
		Client Analysis Service Charge	
		Liability Insurance Premium Payment	
		Workers Comp Premium Installment	
		Quarterly Sprinkler Inspection	
		Roofing Repairs - Orovada	
		Internet Service	
		Group Dental, Vision, & Life Insurance	
		Quarterly Alarm Monitoring Service - Orovada	
		Landscaping Service	
		Electrician Service	
		Repair Entry Door - 2025 Silverada	



High Desert Tessorori School
Check Register
For the Period From May 1, 2019 to May 31, 2019

Check #	Date	Payee	Amount
14972	5/20/19	Sharon G. Freier	398.50
14973	5/20/19	Friendly Plumbing Inc.	148.24
14974	5/20/19	James R. Ghiglieri	1,635.78
14975	5/20/19	GKB Strategies	10,906.25
14976	5/20/19	Great Basin Community Food Co-op	290.82
14977	5/20/19	Monica Joyner	1,200.00
14978	5/20/19	Cheryl Miller Mintz	250.00
14979	5/20/19	ispMint	660.00
14980	5/20/19	Sonitrol of Southern Nevada	514.88
14981	5/20/19	Sysco - Sacramento	1,532.27
14982	5/20/19	Tahoe Supply Company	966.75
14983	5/20/19	Waste Management	257.08
14984	5/20/19	Xerox Corporation	874.44
14985	5/20/19	Smart Tuition	4,500.00
14986	5/20/19	CREC	5,500.00
14987	5/20/19	Sunny DeStefani	3.83
14988	5/20/19	Reno-Sparks Chamber of Commerc	100.00
D01596	5/20/19	Ace Payroll	68,236.77
D01597	5/21/19	NV Energy	1,385.21
D01598	5/21/19	Valic	100.00
14989	5/22/19	Megan Thomas	543.01
14990	5/30/19	Jen Marcondes	1,437.00
D01599	5/30/19	Acorn Corporation	20,000.00
D01600	5/30/19	Purchase Power	352.00
D01601	5/30/19	Building Hope	4,440.82
D01602	5/30/19	Westminster College	4,088.00
Total			251,680.86



High Desert Montessori Charter School

Augmented
Budget 6.26.19

						Sage account numbers	Description	
<u>Fund</u>	<u>Project/Grant</u>	<u>Revenue</u>	<u>Program</u>	<u>Function</u>	<u>Object</u>			
FUND 100 - REVENUES								
100	000	1920				1920-10-10	Donations - Unrestricted	25.00
100	000	1920				1921-10-10	Donations - Restricted	2,982.00
100	000	1920				1922-10-60	Staff Development Donations	2,577.22
100	000	1990				1975-10-10	Other Revenue	1,030.63
100	000	1540				1990-10-10	Commercial Tenant Rent	26,207.16
100	201	3110				3100-10-10	State Distributive Funds	2,607,957.80
FUND 100 - TOTAL REVENUE								2,640,779.81
FUNCTION 1000 - INSTRUCTION								
100 Salaries								
100	201		100	1000	101	6114-10-10	Teachers/Licensed Regular	659,946.63
100	201		100	1000	102	6116-10-10	Instructional Aides	202,783.49
100	201		100	1000	161	6200-10-10	Extra Duty Wages	178.50
100	201		100	1000	123	6118-10-10	Substitute Teachers - Temporary	7,750.05
Total - 100 Salaries								870,658.67
200 Benefits								
100	201		100	1000	231	6210-10-10	Retirement	192,401.66
100	201		100	1000	221	6211-10-10	SS-OASDI	3,381.51
100	201		100	1000	241	6212-10-10	Medicare	12,640.87
100	201		100	1000	211	6213-10-10	Health Insurance	77,850.82
100	201		100	1000	271	6220-10-10	Workers Compensation	2,918.69
100	201		100	1000	261	6240-10-10	State Unemployment	2,120.68
Total - 200 Benefits								291,314.23
300/400/500 Purchased Services								
100	201		100	1000	442	6442-10-10	Rent / Lease - Equipment	11,093.28
100	201		100	1000	524	6515-10-10	Student Accident Insurance	2,505.10
100	201		100	1000	581	6580-10-10	Travel/Per Diem/Lodging	7,825.85
100	201		100	1000	331	6582-10-10	Conference/Seminar/Training	17,446.34
100	201		100	1000	320	6590-10-10	Purchased Services	24,827.41
Total - 300/400/500 Purchased Services								63,697.98
600 Supplies								
100	201		100	1000	610	6610-10-10	General Supplies	1,638.61
100	201		100	1000	615	6612-10-60	Staff Recognition Expense	2,638.84
100	201		100	1000	611	6660-10-10	Instructional Supplies	3,811.32
100	201		100	1000	651	6670-10-10	Instructional Software	7,070.80
100	201		100	1000	612	6675-10-10	New Equipment & Furniture < \$5,000	168.80
100	201		100	1000	650	6680-10-10	Technology Supplies	1,961.54
Total - 600 Supplies								17,289.91

700 Property								
100	201	100	1000	733	6730-10-10	New Equip. & Furn. > \$5,000		
100	201	100	1000	734	6732-10-10	Computer Hardware		
Total - 700 Property								
800 Other								
100	201	100	1000	810	6810-10-10	Dues & Fees	1,345.00	
100	201	100	1000	810	6825-10-10	Credit/Debit Processing Fees	16,211.90	
100	201	100	5000	831	6780-10-10	Principal Payments	328,275.07	
100	201	100	5000	832	6790-10-10	Interest Expense	150,608.78	
100	201	100	1000	890	6890-10-10	Miscellaneous Expenses	29.00	
Total - 800 Other								496,469.75
TOTAL FUNCTION 1000 - INSTRUCTION								1,739,430.54

UNDISTRIBUTED EXPENDITURES

FUNCTION 2100 - SUPPORT SERVICES - STUDENTS

100 Salaries								
100	201	100	2120	106	6122-10-21	Counselor	9,910.00	
100	201	100	2110	107	6123-10-21	Receptionist	51,380.89	
100	201	100	2110	107	6124-10-21	Interventionists	21,389.28	
100	201	100	2110	167	6200-10-21	Extra Duty Wages	214.63	
Total - 100 Salaries								82,894.80
200 Benefits								
100	201	100	2100	237	6210-10-21	Retirement	17,664.31	
100	201	100	2100	227	6211-10-21	SS-OASDI	61,111.96	
100	201	100	2100	247	6212-10-21	Medicare	1,417.28	
100	201	100	2100	217	6213-10-21	Health Insurance	8,135.94	
100	201	100	2100	277	6220-10-21	Workers Compensation	321.32	
100	201	100	2100	267	6240-10-21	State Unemployment	234.81	
Total - 200 Benefits								28,388.08
300/400/500 Purchased Services								
100	201	100	2100	581	6580-10-21	Travel/Per Diem/Lodging	190.14	
100	201	100	2100	331	6582-10-21	Conference/Seminar/Training	330.00	
100	201	100	2232	320	6594-10-21	Purchased Services / IT	14,327.50	
Total - 300/400/500 Purchased Services								14,847.64
600 Supplies								
100	201	100	2100	610	6610-10-21	General Supplies	597.96	
100	201	100	2100	616	6620-10-21	Student Incentives	158.09	
Total - 600 Supplies								756.05
TOTAL FUNCTION 2100 - SUPPORT SERVICES - STUDENTS								126,886.57

FUNCTION 2200 - SUPPORT SERVICES - INSTRUCTION

100 Salaries

100	201	100	2210	107	6121-10-22	Academics Coordinator	52,826.52
Total - 100 Salaries							52,826.52

200 Benefits

100	201	100	2200	237	6210-10-22	Retirement	11,833.52
100	201	100	2200	227	6211-10-22	SS-OASDI	-
100	201	100	2200	247	6212-10-22	Medicare	766.14
100	201	100	2200	217	6213-10-22	Health Insurance	3,414.73
100	201	100	2200	277	6220-10-22	Workers Compensation	90.87
100	201	100	2200	267	6240-10-22	State Unemployment	73.35
Total - 200 Benefits							16,178.61

300/400/500 Purchased Services

100	201	100	2200	581	6580-10-22	Travel/Per Diem/Lodging	49.93
100	201	100	2200	331	6582-10-22	Conference/Seminar/Training	-
Total - 300/400/500 Purchased Services							49.93

TOTAL FUNCTION 2200 - SUPPORT SERVICES - INSTRUCTION

69,055.06

FUNCTION 2400 - ADMINISTRATION

100 Salaries

100	201	100	2400	104	6110-10-24	Administrators	158,718.49
Total - 100 Salaries							158,718.49

200 Benefits

100	201	100	2400	234	6210-10-24	Retirement	35,672.40
100	201	100	2400	244	6212-10-24	Medicare	2,311.92
100	201	100	2400	214	6213-10-24	Health Insurance	7,119.57
100	201	100	2400	274	6220-10-24	Workers Compensation	424.80
100	201	100	2400	264	6240-10-24	State Unemployment	244.27
Total - 200 Benefits							45,772.96

300/400/500 Purchased Services

100	201	100	2400	583	6580-10-24	Travel/PerDiem/Lodging	2,535.28
100	201	100	2400	333	6582-10-24	Conference/Seminar/Training	2,413.20
Total - 300/400/500 Purchased Services							4,948.48

TOTAL FUNCTION 2400 - GENERAL ADMINISTRATION

209,439.93

FUNCTION 2500 - CENTRAL SERVICES

100 Salaries

100	201	100	2510	107	6111-10-25	Administrative Assistants	130,512.64
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Total - 100 Salaries

130,512.64

200 Benefits

100	201	100	2500	237	6210-10-25	Retirement	27,225.78
100	201	100	2500	227	6211-10-25	SS-OASDI	152.52
100	201	100	2500	247	6212-10-25	Medicare	1,883.08
100	201	100	2500	217	6213-10-25	Health Insurance	11,354.76
100	201	100	2500	277	6220-10-25	Workers Compensation	420.96
100	201	100	2500	267	6240-10-25	State Unemployment	352.08

Total - 200 Benefits

41,389.18

300/400/500 Purchased Services

100	201	100	2510	340	6310-10-25	Professional Services / Accounting	20,000.00
100	201	100	2510	340	6315-10-25	Professional Services / Audit	14,000.00
100	201	100	2500	340	6320-10-25	Professional Services / Legal	2,432.50
100	201	100	2510	310	6325-10-25	Professional Services / Payroll	5,924.65
100	201	100	2500	300	6330-10-25	WCSD Sponsorship Fees (1.5%)	38,487.00
100	201	100	2500	523	6510-10-25	E&O Insurance	4,135.78
100	201	100	2500	535	6530-10-25	Telephone / Communications	15,048.02
100	201	100	2500	533	6531-10-25	Internet / Web Hosting	3,951.16
100	201	100	2500	531	6535-10-25	Postage & Shipping	2,116.39
100	201	100	2500	345	6545-10-25	Marketing	566.49
100	201	100	2530	550	6550-10-25	Printing	-
100	201	100	2500	333	6582-10-25	Conference/Seminar/Training	-
100	201	100	2500	320	6590-10-25	Purchased Services - Capital Campaign	60,932.37
100	201	100	2580	320	6594-10-25	Purchased Services / IT	-

Total - 300/400/500 Purchased Services

167,594.36

600 Supplies

100	201	100	2500	610	6610-10-25	General Supplies	5,249.22
100	201	100	2500	642	6640-10-25	Professional Books / Admin	118.91
100	201	100	2500	612	6675-10-25	New Equipment & Furniture <\$1,000	-
100	201	100	2500	650	6680-10-25	Technology Supplies	213.81

Total - 600 Supplies

5,581.94

700 Property

100	201	100	2500	733	6730-10-25	New Equipment & Furniture >\$1,000	-
100	201	100	2500	734	6732-10-25	Computer Hardware	1,761.64

Total - 700 Property

1,761.64

800 Other

100	201	100	2500	810	6810-10-25	Dues and Fees	379.53
100	201	100	2500	810	6820-10-25	Bank Service Charges	853.89
100	201	100	2500	890	6890-10-25	Miscellaneous Expenses	29.00

Total - 800 Other

1,262.42

TOTAL FUNCTION 2500 - CENTRAL SERVICES

348,102.18

FUNCTION 2600 - OPERATION/MAINTENANCE

100 Salaries

100	201	100	2600	105	6120-10-26	Operations / Maintenance Staff	25,115.20
Total - 100 Salaries							25,115.20

200 Benefits

100	201	100	2600	235	6210-10-26	Retirement	3,618.91
100	201	100	2600	245	6212-10-26	Medicare	364.23
100	201	100	2600	215	6213-10-26	Health Insurance	184.92
100	201	100	2600	275	6220-10-26	Workers Compensation	79.00
100	201	100	2600	265	6240-10-26	State Unemployment	51.89
Total - 200 Benefits							4,298.95

300/400/500 Purchased Services

100	201	100	2600	411	6420-10-26	Water / Sewer	20,197.97
100	201	100	2600	421	6421-10-26	Waste Disposal	9,211.97
100	201	100	2600	490	6425-10-26	Security / Alarm System	12,455.05
100	201	100	2600	431	6430-10-26	Repair and Maint. Building	31,854.95
100	201	100	2600	432	6431-10-26	Repair and Maint. Equipment	910.00
100	201	100	2630	435	6432-10-26	Maint. - Outside Grounds	12,972.16
100	201	100	2600	460	6445-10-26	Property Tax	1,209.11
100	201	100	2600	522	6500-10-26	Liability Insurance	31,153.52
100	201	100	2600	521	6500-10-26	Property Insurance	10,091.83
100	201	100	2600	422	6590-10-26	Purchased Svcs - Janitorial	36,000.00
Total - 300/400/500 Purchased Services							166,056.56

600 Supplies

100	201	100	2610	622	6410-10-26	Electricity	24,832.76
100	201	100	2610	621	6411-10-26	Natural Gas	12,968.15
100	201	100	2600	610	6610-10-26	General Supplies / Janitorial	6,463.17
Total - 600 Supplies							44,264.08

700 Property

100	201	100	4700	450	6770-10-26	Tenant Improvements	-
Total - 700 Property							-

800 Other

TOTAL FUNCTION 2600 - OPERATION/MAINTENANCE

239,734.79

FUND 114 - REVENUES - PRE-K PROGRAM

100	000	1996			1991-14-29	Pre-K Fees	437,169.34
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FUND 114 - TOTAL REVENUE

437,169.34

FUNCTION 2910 - PRE-K PROGRAM

100 Salaries

100	000	000	2910	190	6191-14-29	Pre Kindergarten Staff	235,249.57
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Total - 100 Salaries

235,249.57

200 Benefits

100	000	000	2910	237	6210-14-29	Retirement	38,599.82
100	000	000	2910	227	6211-14-29	SS-OASDI	2,834.71
100	000	000	2910	247	6212-14-29	Medicare	3,418.32
100	000	000	2910	217	6213-14-29	Health Insurance	18,540.49
100	000	000	2910	277	6220-14-29	Workers Compensation	837.20
100	000	000	2910	267	6240-14-29	State Unemployment	554.65

Total - 200 Benefits

64,785.19

600 Supplies

100	000	000	2910	810	6615-14-29	Snacks	9,558.26
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Total - 600 Supplies

9,558.26

800 Other

100	000	000	2910	810	6810-14-29	Dues and Fees	419.00
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Total - 800 Other

419.00

TOTAL FUNCTION 2910 - PRE-K PROGRAM

310,012.02

FUND 116 - REVENUES - ENRICHMENT PROGRAM

000	1924		1995-16-29	Enrichment AM & PM Programs	92,870.85
FUND 116 - TOTAL REVENUE					92,870.85

FUNCTION 2920 - ENRICHMENT PROGRAM

100 Salaries							
100	000	000	2920	107	6195-16-29	Enrichment Staff	21,569.78
Total - 100 Salaries							21,569.78

200 Benefits							
100	000	000	2920	237	6210-16-29	Retirement	2,398.81
100	000	000	2920	227	6211-16-29	SS-OASDI	436.30
100	000	000	2920	247	6212-16-29	Medicare	366.76
100	000	000	2920	217	6213-16-29	Health Insurance	1,501.77
100	000	000	2920	277	6220-16-29	Workers Compensation	106.43
100	000	000	2920	267	6240-16-29	State Unemployment	57.17
Total - 200 Benefits							4,867.24

600 Supplies							
100	000	000	2920	610	6610-16-29	General Supplies	1,599.36
100	0	0	2920	610	6523-16-29	Student Activities	150.00
100	000	000	2920	610	6615-16-29	Snacks	8,996.36
Total - 600 Supplies							10,745.72

800 Other							
100	201	000	2920	810	6810-16-29	Dues and Fees	-
Total - 800 Other							-

TOTAL FUNCTION 3220 - ENRICHMENT PROGRAM

37,182.74

FUND 290 - REVENUES - FOOD SERVICE

290	000	1600		4550-10-31	Lunch Program	-	
FUND 290 - TOTAL REVENUE							-

FUNCTION 3100 - FOOD SERVICE

300/400/500 Purchased Services							
290	000	100	3100	432	6431-10-31	Repair and Maint. Kitchen Equipment	700.00
290	000	100	3100	442	6442-10-31	Rent / Lease - Orovada Kitchen	(11,725.00)
Total - 300/400/500 Purchased Services							(11,025.00)

600 Supplies							
290	000	100	3100	610	6610-10-31	General Supplies / Kitchen	
290	000	100	3100	630	6625-10-31	Lunch Program Purchases	11,725.00
Total - 600 Supplies							11,725.00

800 Other							
290	000	100	3100	810	6810-10-31	Dues and Fees	401.00
Total - 800 Other							401.00

TOTAL FUNCTION 3100 - FOOD SERVICES

1,101.00

FUND 250 - REVENUES - SPECIAL EDUCATION - STATE

250	639	3115			3100-20-10	State Funding	147,305.52
							Based on 2017-2018 Funding

FUND 250 - TOTAL REVENUE

147,305.52

FUNCTION 1000 - SPECIAL EDUCATION

100 Salaries

250	639	200	2120	101	6114-20-10	Teachers/Licensed Regular	57,938.93
							57,938.93

Total - 100 Salaries

200 Benefits

250	639	200	2100	231	6210-20-10	Retirement	18,263.95
250	639	200	2100	221	6212-20-10	Medicare	811.23
250	639	200	2100	211	6213-20-10	Health Insurance	6,262.69
250	639	200	2100	271	6220-20-10	Workers Compensation	299.30
250	639	200	2100	261	6240-20-10	State Unemployment	124.90

Total - 200 Benefits

25,762.07

300/400/500 Purchased Services

250	639	200	2100	323	6590-20-10	Purchased Services	20,021.23
250	639	200	2140	322	6595-20-10	Psychological Services	3,740.36
250	639	200	2150	324	6596-20-10	Speech Therapy Services	39,686.39

Total - 300/400/500 Purchased Services

63,447.98

600 Supplies

250	639	200	2100	611	6660-20-10	Instructional Supplies	156.54
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Total - 600 Supplies

156.54

800 Other

250	639	200	2100	810	6810-20-10	Dues and Fees	-
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Total - 800 Other

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TOTAL FUNCTION 1000 - SPECIAL EDUCATION

147,305.52

FUND 250 - REVENUES - SPECIAL EDUCATION - FEDERAL

250	639	3115			3100-21-10	IDEA Federal Funding	43,201.80
						Based on 2017-2018 Funding	
FUND 250 - TOTAL REVENUE							43,201.80

FUNCTION 1000 - SPECIAL EDUCATION

100 Salaries							
250	639	200	2120	101	6114-21-10	Teachers/Licensed Regular	18,005.63
Total - 100 Salaries							18,005.63

200 Benefits							
250	639	200	2100	231	6210-21-10	Retirement	5,096.37
250	639	200	2100	221	6210-21-10	SS-OASDI	
250	639	200	2100	221	6212-21-10	Medicare	278.52
250	639	200	2100	211	6213-21-10	Health Insurance	1,837.07
250	639	200	2100	271	6220-21-10	Workers Compensation	87.79
250	639	200	2100	261	6240-21-10	State Unemployment	36.64
Total - 200 Benefits							7,336.39

300/400/500 Purchased Services							
250	639	200	2100	323	6590-21-10	Purchased Services	5,760.51
250	639	200	2140	322	6595-21-10	Psychological Services	1,097.14
250	639	200	2150	324	6596-21-10	Speech Therapy Services	10,956.21
Total - 300/400/500 Purchased Services							17,813.86

600 Supplies							
250	639	200	2100	611	6660-21-10	Instructional Supplies	45.92
Total - 600 Supplies							45.92

800 Other							
250	639	200	2100	810	6810-21-10	Dues and Fees	-
Total - 800 Other							-

TOTAL FUNCTION 1000 - SPECIAL EDUCATION							43,201.80
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FUND 280 - REVENUES - SB178 NEW NEVADA EDUCATION FUNDING

240	280	3200				3100-41-21	SB178 New NV Education Funding		25,200.00
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FUND 280 - TOTAL REVENUE

25,200.00

FUNCTION 2100 - SB178 NEW NEVADA EDUCATION FUNDING

100 Salaries

240	280		100	2910	101	6114-41-21	Learning Strategist		15,062.50
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Total - 100 Salaries

15,062.50

600 Supplies

240	280		100	2910	610	6660-41-21	Instructional Supplies		6,087.50
						6670-41-21	Instructional Software		4,050.00

Total - 600 Supplies

10,137.50

TOTAL FUNCTION 2100 - SB178 NEW NEVADA EDUCATION FUNDING

25,200.00

TOTAL EXPENDITURES	3,296,652.15
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State and Local Revenues	2,640,779.81
Pre-K Program	437,169.34
Enrichment Program	92,870.85
Special Education - State	147,305.52
Special Education - Federal	43,201.80
SB178 New NV Education	25,200.00

TOTAL ESTIMATED REVENUES	3,386,527.32
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Revenues Over/(Under) Expenses	89,875.17
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HIGH DESERT MONTESSORI CHARTER SCHOOL

Balance Sheet

May 31, 2019

ASSETS

Current Assets		
Cash in Bank - Wells Fargo	\$	507,571.86
Student Activity Account Funds		61,817.88
Employee Advances		(1,123.79)
Accounts Receivable		993.30
Interfund Receivable		11,843.88
Intergovernmental Receivable		3,028.66
Vendor Receivable		142.23
Prepaid Expenses		51,098.31
Prepaid Workers Comp		692.24
		<hr/>
Total Current Assets		636,064.57
Property and Equipment		
Computers		79,944.02
Food Service		16,300.41
Furniture		91,792.89
Technology Equipment		5,658.00
Tenant Improvements		1,800,175.77
Textbooks		79,960.56
Land		1,908,364.46
Buildings		2,844,513.54
		<hr/>
Total Property and Equipment		6,826,709.65
Other Assets		
Investment Deposits		640.00
		<hr/>
Total Other Assets		640.00
		<hr/>
Total Assets	\$	<u><u>7,463,414.22</u></u>

LIABILITIES AND CAPITAL

Current Liabilities		
Accounts Payable	\$	25,818.94
PERS Payable		56,019.82
Interfund Payable		8,300.00
403(b) Payable		200.00
Accrued Wages		140,340.62
Accrued Benefits		21,901.35
Deferred Revenue		993.30
Deferred Federal Grant Revenue		1,330.00
Deferred Restricted Donations		10,129.78
Advance Special Ed. Funds		(62,443.72)
Allowance - SA Account		61,817.88
		<hr/>
Total Current Liabilities		264,407.97
Long-Term Liabilities		
Silverada Mortgage- Acorn Corp		591,481.74
Silverada Mortgage - CDFI		1,802,769.91
Payable - Building Hope		343,386.59
Amount Available/Debit Service		(2,737,638.24)
		<hr/>
Total Long-Term Liabilities		0.00
		<hr/>
Total Liabilities		264,407.97

HIGH DESERT MONTESSORI CHARTER SCHOOL

Balance Sheet

May 31, 2019

Capital		
Unreserved Fund Balance	279,421.95	
Inv General Fixed Assets	6,826,709.65	
Net Income	<u>92,874.65</u>	
Total Capital		<u>7,199,006.25</u>
Total Liabilities & Capital	\$	<u><u>7,463,414.22</u></u>

HIGH DESERT MONTESSORI CHARTER SCHOOL
Combined Statement of Revenues, Expenditures and Fund Balance
For the Eleven Months Ending May 31, 2019

	Current Period Actual	Year To Date Actual	Annual Budget	Percentage of Budget Used
REVENUES				
Donations - Unrestricted	\$ 0.00	\$ 25.00	\$ 2,500.00	(0.01)
Donations - Restricted	210.00	2,695.00	0.00	0.00
Donations - Staff Development	842.93	2,577.22	1,000.00	(2.58)
Other Revenue	0.00	1,030.63	500.00	(2.06)
Commercial Tenant Rent	3,867.86	25,807.16	22,572.96	(1.14)
Pre Kindergarten Fees	43,923.50	427,249.84	400,370.00	(1.07)
Enrichment Programs	8,637.00	92,360.85	68,220.00	(1.35)
State Distributive Funds	214,884.80	2,393,036.00	2,573,994.00	(0.93)
Special Education - State	12,275.46	135,030.06	160,530.21	(0.84)
Special Education - Federal	3,600.15	39,601.65	51,982.98	(0.76)
State Grant - SB178	2,520.00	25,200.00	25,200.00	(1.00)
State Grant - NDOT	0.00	3,053.00	0.00	0.00
Total Revenues	290,761.70	3,147,666.41	3,306,870.15	(0.95)
EXPENDITURES				
Administrators	13,286.84	145,431.65	159,442.16	0.91
Administrative Assistants	12,339.13	119,782.24	126,337.95	0.95
Teachers / Licensed Regular	54,411.62	584,628.05	644,627.47	0.91
Teachers / Special Education	6,356.62	68,407.96	72,908.81	0.94
Teachers / Special Education	1,864.56	20,065.83	23,608.02	0.85
Instructional Aides	23,840.77	197,538.37	221,545.27	0.89
Substitute Teachers -Temporary	2,385.00	7,450.05	5,500.00	1.35
Academics Coordinator	4,452.16	48,374.36	52,122.71	0.93
Counselor	1,100.00	9,910.00	15,500.00	0.64
Source / Receptionist	4,946.82	47,520.32	47,588.05	1.00
Interventionists	1,101.93	18,803.32	20,464.70	0.92
Learning Strategist	1,504.23	15,042.30	15,042.25	1.00
Operations/Maintenance Staff	2,101.90	23,013.30	22,069.82	1.04
Pre Kindergarten Staff	20,000.53	219,091.93	239,641.10	0.91
Enrichment Program Staff	2,613.85	21,019.91	22,421.51	0.94
Extra Duty Wages	0.00	393.13	0.00	0.00
Retirement	32,129.60	324,846.22	355,808.18	0.91
SS-OASDI	602.27	7,342.58	6,797.62	1.08
Medicare	2,225.45	22,489.38	24,468.61	0.92
Health Insurance	12,360.60	123,805.06	146,757.21	0.84
Workers Comp	324.51	4,757.11	7,863.29	0.60
State Unemployment	418.21	3,474.20	3,598.50	0.97
Professional Svcs / Accounting	500.00	18,975.00	20,000.00	0.95
Professional Svcs / Audit	0.00	14,000.00	14,000.00	1.00
Professional Svcs / Legal	0.00	1,932.50	2,000.00	0.97
Professional Svcs / Payroll	409.09	5,454.48	5,600.00	0.97
WCSD Sponsorship Fees	3,223.00	35,227.00	38,610.00	0.91
Electricity	(2,081.08)	23,407.70	30,000.00	0.78
Natural Gas	506.27	12,093.97	14,000.00	0.86
Water / Sewer	1,830.20	18,287.08	20,000.00	0.91
Waste Disposal	1,031.03	8,500.42	7,650.00	1.11
Security / Alarm System	988.88	11,951.56	8,000.00	1.49
Repair & Maint / Building	2,803.17	28,811.85	35,000.00	0.82
Repair & Maint / Equipment	0.00	1,265.00	3,000.00	0.42
Maint / Outside Grounds	1,267.00	11,055.21	10,020.00	1.10
Rent/Lease - Orovada Kitchen	(1,662.50)	(11,550.00)	(15,750.00)	0.73
Rent/Lease - Equipment	924.44	10,168.84	11,093.28	0.92
Property Taxes	0.00	1,209.11	1,209.11	1.00
Liability Insurance	2,618.75	28,534.77	30,887.52	0.92
Property Insurance	832.25	9,259.58	10,091.83	0.92
E&O Insurance	349.58	3,786.20	4,195.00	0.90
Student Accident Insurance	208.76	2,296.35	2,487.35	0.92

For Management Purposes Only

HIGH DESERT MONTESSORI CHARTER SCHOOL
Combined Statement of Revenues, Expenditures and Fund Balance
For the Eleven Months Ending May 31, 2019

	Current Period Actual	Year To Date Actual	Annual Budget	Percentage of Budget Used
Student Activities	(35.00)	150.00	0.00	0.00
Telephone / Communications	1,098.09	13,847.42	14,145.00	0.98
Internet / Web Hosting	322.02	3,629.14	3,917.90	0.93
Postage & Shipping	378.59	2,016.39	2,000.00	1.01
Marketing	0.00	566.49	750.00	0.76
Printing	0.00	0.00	150.00	0.00
Travel/Per Diem/Lodging	(2,078.81)	10,601.20	10,112.16	1.05
Conference/Seminar/Training	(951.46)	20,189.54	18,550.00	1.09
Purchased Services	13,488.80	99,277.12	46,824.00	2.12
Purchased Svcs / Janitorial	3,000.00	33,000.00	36,000.00	0.92
Purchased Svcs / IT	1,500.00	12,387.50	20,000.00	0.62
Psychological Services	0.00	4,837.50	5,700.00	0.85
Speech Therapy Services	6,038.55	57,365.98	60,385.00	0.95
General Supplies	1,358.17	14,894.57	17,250.00	0.86
Staff Recognition Expense	536.45	2,139.20	1,000.00	2.14
Snacks	3,012.75	18,199.11	18,000.00	1.01
Student Incentives	0.00	158.09	0.00	0.00
Lunch Program Expense	1,662.50	11,550.00	15,750.00	0.73
Professional Books	54.06	118.91	0.00	0.00
Instructional Supplies	484.53	4,255.90	8,607.75	0.49
Instructional Software	681.58	11,063.61	10,764.25	1.03
New Equip. & Furn. <\$1,000	0.00	168.80	0.00	0.00
Technology Supplies	(364.22)	2,120.36	1,800.00	1.18
Computer Hardware	0.00	7,170.14	1,100.00	6.52
Principal Payments	27,564.43	301,680.24	328,751.70	0.92
Interest Expense	12,089.64	137,603.22	150,113.81	0.92
Dues & Fees	101.00	2,516.53	3,761.00	0.67
Bank Services Charges	36.10	794.67	200.00	3.97
Bank Card Processing Fees	1,501.03	14,607.24	13,000.00	1.12
Miscellaneous Expense	0.00	29.00	0.00	0.00
Total Expenditures	<u>285,594.24</u>	<u>3,054,791.76</u>	<u>3,274,839.89</u>	<u>0.93</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ 5,167.46</u>	<u>\$ 92,874.65</u>	<u>\$ 32,030.26</u>	<u>(2.90)</u>

HIGH DESERT MONTESSORI CHARTER SCHOOL
Statement of Revenues, Expenditures and Changes in Fund Balance
General Fund
For the Eleven Months Ending May 31, 2019

	Current Period Actual	Year To Date Actual	Annual Budget	Percentage of Budget Used
REVENUES				
Donations - Unrestricted	\$ 0.00	\$ 25.00	\$ 2,500.00	(0.01)
Donations - Restricted	210.00	2,695.00	0.00	0.00
Donations - Staff Development	842.93	2,577.22	1,000.00	(2.58)
Other Revenue	0.00	1,030.63	500.00	(2.06)
Commercial Tenant Rent	3,867.86	25,807.16	22,572.96	(1.14)
State Distributive Funds	214,884.80	2,393,036.00	2,573,994.00	(0.93)
Total Revenues	219,805.59	2,425,171.01	2,600,566.96	(0.93)
EXPENDITURES				
Administrators	13,286.84	145,431.65	159,442.16	0.91
Administrative Assistants	12,339.13	119,782.24	126,337.95	0.95
Teachers / Licensed Regular	54,411.62	584,628.05	644,627.47	0.91
Instructional Aides	23,840.77	197,538.37	221,545.27	0.89
Substitute Teachers -Temporary	2,385.00	7,450.05	5,500.00	1.35
Academics Coordinator	4,452.16	48,374.36	52,122.71	0.93
Counselor	1,100.00	9,910.00	15,500.00	0.64
Resource / Receptionist	4,946.82	47,520.32	47,588.05	1.00
Interventionists	1,101.93	18,803.32	20,464.70	0.92
Operations/Maintenance Staff	2,101.90	23,013.30	22,069.82	1.04
Extra Duty Wages	0.00	393.13	0.00	0.00
Retirement	25,866.92	262,347.19	286,421.58	0.92
SS-OASDI	469.70	4,099.26	3,889.88	1.05
Medicare	1,761.30	17,657.82	19,269.20	0.92
Health Insurance	9,274.47	96,937.15	113,612.83	0.85
Workers Comp	232.06	3,505.22	6,075.61	0.58
State Unemployment	324.56	2,709.84	2,768.32	0.98
Professional Svcs / Accounting	500.00	18,975.00	20,000.00	0.95
Professional Svcs / Audit	0.00	14,000.00	14,000.00	1.00
Professional Svcs / Legal	0.00	1,932.50	2,000.00	0.97
Professional Svcs / Payroll	409.09	5,454.48	5,600.00	0.97
WCSD Sponsorship Fees	3,223.00	35,227.00	38,610.00	0.91
Electricity	(2,081.08)	23,407.70	30,000.00	0.78
Natural Gas	506.27	12,093.97	14,000.00	0.86
Water / Sewer	1,830.20	18,287.08	20,000.00	0.91
Waste Disposal	1,031.03	8,500.42	7,650.00	1.11
Security / Alarm System	988.88	11,951.56	8,000.00	1.49
Repair & Maint / Building	2,803.17	28,811.85	35,000.00	0.82
Repair & Maint / Equipment	0.00	910.00	2,500.00	0.36
Repair & Maint / Kitchen Equip	0.00	355.00	500.00	0.71
Maint / Outside Grounds	1,267.00	11,055.21	10,020.00	1.10
Rent/Lease - Orovada Kitchen	(1,662.50)	(11,550.00)	(15,750.00)	0.73
Rent/Lease - Equipment	924.44	10,168.84	11,093.28	0.92
Property Taxes	0.00	1,209.11	1,209.11	1.00
Liability Insurance	2,618.75	28,534.77	30,887.52	0.92
Property Insurance	832.25	9,259.58	10,091.83	0.92
E&O Insurance	349.58	3,786.20	4,195.00	0.90
Student Accident Insurance	208.76	2,296.35	2,487.35	0.92
Telephone / Communications	1,098.09	13,847.42	14,145.00	0.98
Internet / Web Hosting	322.02	3,629.14	3,917.90	0.93
Postage & Shipping	378.59	2,016.39	2,000.00	1.01
Marketing	0.00	566.49	750.00	0.76
Printing	0.00	0.00	150.00	0.00
Travel/Per Diem/Lodging	(2,078.81)	10,601.20	10,112.16	1.05

For Management Purposes Only

HIGH DESERT MONTESSORI CHARTER SCHOOL
Statement of Revenues, Expenditures and Changes in Fund Balance
General Fund
For the Eleven Months Ending May 31, 2019

	Current Period Actual	Year To Date Actual	Annual Budget	Percentage of Budget Used
Conference/Seminar/Training	(951.46)	20,189.54	18,550.00	1.09
Purchased Services	8,831.30	66,167.62	6,500.00	10.18
Purchases Svcs / Janitorial	3,000.00	33,000.00	36,000.00	0.92
Purchased Svcs / IT	1,500.00	12,387.50	20,000.00	0.62
General Supplies	1,358.17	13,295.21	16,500.00	0.81
Staff Recognition Expense	536.45	2,139.20	1,000.00	2.14
Student Incentives	0.00	158.09	0.00	0.00
Lunch Program Expense	1,662.50	11,550.00	15,750.00	0.73
Professional Books	54.06	118.91	0.00	0.00
Instructional Supplies	484.53	4,053.44	2,500.00	1.62
Instructional Software	681.58	7,013.61	6,714.25	1.04
New Equip. & Furn. <\$1,000	0.00	168.80	0.00	0.00
Technology Supplies	(364.22)	2,120.36	1,800.00	1.18
Computer Hardware	0.00	1,082.64	1,100.00	0.98
Principal Payments	27,564.43	301,680.24	328,751.70	0.92
Interest Expense	12,089.64	137,603.22	150,113.81	0.92
Dues & Fees	101.00	2,097.53	2,789.00	0.75
Bank Services Charges	36.10	794.67	200.00	3.97
Bank Card Processing Fees	1,501.03	14,607.24	13,000.00	1.12
Miscellaneous Expense	0.00	29.00	0.00	0.00
Total Expenditures	229,449.02	2,485,685.35	2,651,673.46	0.94
Excess (Deficiency) of Revenues Over Expenditures	\$ (9,643.43)	\$ (60,514.34)	\$ (51,106.50)	(1.18)

HIGH DESERT MONTESSORI CHARTER SCHOOL
Statement of Revenues, Expenditures and Changes in Fund Balance
Special Education - State
For the Eleven Months Ending May 31, 2019

	Current Period Actual	Year to Date Actual	Annual Budget	Percentage of Budget Used
REVENUES				
Special Education - State	\$ 12,275.46	\$ 135,030.06	\$ 160,530.21	(0.84)
Total Revenues	<u>12,275.46</u>	<u>135,030.06</u>	<u>160,530.21</u>	<u>(0.84)</u>
EXPENDITURES				
Teachers / Special Education	6,356.62	68,407.96	72,908.81	0.94
Retirement / Special Education	1,779.84	19,154.11	20,414.47	0.94
Medicare / Special Education	92.16	995.56	1,057.18	0.94
Health Ins / Special Education	697.61	6,960.36	7,688.23	0.91
Workers Comp / Special Ed.	9.74	327.04	320.90	1.02
State Unemployment / Special Ed	19.07	163.04	138.24	1.18
Purchased Svcs / Special Ed.	1,911.74	21,550.23	30,460.75	0.71
Psychological Services	0.00	3,740.36	4,305.00	0.87
Speech Therapy Services	4,669.01	44,355.40	45,615.00	0.97
Instructional Supplies	0.00	156.54	0.00	0.00
Dues & Fees / Special Ed.	0.00	0.00	423.00	0.00
Total Expenditures	<u>15,535.79</u>	<u>165,810.60</u>	<u>183,331.58</u>	<u>0.90</u>
Loss (Deficiency) of Revenues Over Expenditures	<u>\$ (3,260.33)</u>	<u>\$ (30,780.54)</u>	<u>\$ (22,801.37)</u>	<u>(1.35)</u>

HIGH DESERT MONTESSORI CHARTER SCHOOL
Statement of Revenues, Expenditures and Changes in Fund Balance
Special Education - Federal
For the Eleven Months Ending May 31, 2019

	Current Period Actual	Year to Date Actual	Annual Budget	Percentage of Budget Used
REVENUES				
Special Education - Federal	\$ 3,600.15	\$ 39,601.65	\$ 51,982.98	(0.76)
Total Revenues	<u>3,600.15</u>	<u>39,601.65</u>	<u>51,982.98</u>	<u>(0.76)</u>
EXPENDITURES				
Teachers / Special Education	1,864.56	20,065.83	23,608.02	0.85
Retirement / Special Education	522.08	5,618.45	6,610.24	0.85
Medicare / Special Education	27.04	292.04	342.32	0.85
Health Ins / Special Education	204.64	2,041.72	2,489.46	0.82
Workers Comp / Special Ed.	2.86	95.93	103.90	0.92
State Unemployment / Special Ed.	5.59	47.82	44.76	1.07
Purchased Svcs / Special Ed.	560.76	6,321.27	9,863.25	0.64
Psychological Services	0.00	1,097.14	1,395.00	0.79
Speech Therapy Services	1,369.54	13,010.58	14,770.00	0.88
Instructional Supplies	0.00	45.92	0.00	0.00
Dues & Fees / Special Ed.	0.00	0.00	137.00	0.00
Total Expenditures	<u>4,557.07</u>	<u>48,636.70</u>	<u>59,363.95</u>	<u>0.82</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ (956.92)</u>	<u>\$ (9,035.05)</u>	<u>\$ (7,380.97)</u>	<u>(1.22)</u>

HIGH DESERT MONTESSORI CHARTER SCHOOL
Statement of Revenues, Expenditures and Changes in Fund Balance
State Grant - New NV Education Funding Plan (SB178)
For the Eleven Months Ending May 31, 2019

	Current Period Actual	Year to Date Actual	Annual Budget	Percentage of Budget Used
REVENUES				
State Grant - SB178	\$ 2,520.00	\$ 25,200.00	\$ 25,200.00	(1.00)
Total Revenues	<u>2,520.00</u>	<u>25,200.00</u>	<u>25,200.00</u>	<u>(1.00)</u>
EXPENDITURES				
Learning Strategist	1,504.23	15,042.30	15,042.25	1.00
Instructional Supplies	0.00	0.00	6,107.75	0.00
Instructional Software	0.00	4,050.00	4,050.00	1.00
Computer Hardware	0.00	6,087.50	0.00	0.00
Total Expenditures	<u>1,504.23</u>	<u>25,179.80</u>	<u>25,200.00</u>	<u>1.00</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ 1,015.77</u>	<u>\$ 20.20</u>	<u>\$ 0.00</u>	<u>0.00</u>

HIGH DESERT MONTESSORI CHARTER SCHOOL
Statement of Revenues, Expenditures and Changes in Fund Balance
Montessori Developmental Programs
For the Eleven Months Ending May 31, 2019

	Current Period Actual	Year To Date Actual	Annual Budget	Percentage of Budget Used
REVENUES				
Pre Kindergarten Fees	\$ 43,923.50	\$ 427,249.84	\$ 400,370.00	(1.07)
Enrichment Programs	8,637.00	92,360.85	68,220.00	(1.35)
Total Revenues	<u>52,560.50</u>	<u>519,610.69</u>	<u>468,590.00</u>	<u>(1.11)</u>
EXPENDITURES				
Pre Kindergarten Staff	20,000.53	219,091.93	239,641.10	0.91
Enrichment Program Staff	2,613.85	21,019.91	22,421.51	0.94
Retirement	3,960.76	37,726.47	42,361.89	0.89
SS-OASDI	132.57	3,243.32	2,907.74	1.12
Medicare	344.95	3,543.96	3,799.91	0.93
Health Insurance	2,183.88	17,865.83	22,966.69	0.78
Workers Comp	79.85	828.92	1,362.88	0.61
State Unemployment	68.99	553.50	647.18	0.86
Student Activities	(35.00)	150.00	0.00	0.00
General Supplies	0.00	1,599.36	750.00	2.13
Snacks	3,012.75	18,199.11	18,000.00	1.01
Dues & Fees	0.00	419.00	412.00	1.02
Total Expenditures	<u>32,363.13</u>	<u>324,241.31</u>	<u>355,270.90</u>	<u>0.91</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ 20,197.37</u>	<u>\$ 195,369.38</u>	<u>\$ 113,319.10</u>	<u>(1.72)</u>